NOW FORMING · BEIRUT AND BEYOND

A slow school for *fast* times.

Twelve to eighteen months. Three hours a week. A small circle of friends learning to see systems, read power and imagine better futures, the Freirean way: through dialogue, praxis and real problems from our own work.

I want in | See the ten modules

Not a degree. Better company.



Systems thinking · *Philosophy of technology* · *Science, technology and society* · *Political economy* ·

12 to 18
months, part time

3 h
a week, from the sofa if you like

10
modules, one way of seeing

3
flagship works held to master's standard

0
exams

0
streaks, leaderboards or guilt

THE QUESTION WE KEEP RETURNING TO

"Can participation genuinely create agency if structural economic, political or epistemic dependency remains intact?"

Every module comes back to it. We will not settle it. We will get much better at asking it, in our programmes, our institutions and our region.

This is for you if...

- ✓ you work where technology, institutions and communities collide
- ✓ you have years of instinct and want the theory that names it
- ✓ "just add an app" makes you a little tired
- ✓ you would rather argue over one good reading than skim twenty
- ✓ you can protect about three hours a week

Maybe not, if...

- ✕ you need an accredited certificate at the end
- ✕ you want a quick tour of the latest AI tools
- ✕ you would prefer to be lectured than to be argued with

No judgement. Come back when the timing is right.

THE CURRICULUM

Ten modules. *One way of seeing.*

Critical lenses first, foresight after, so we question the future instead of buying it. From Module 3, each of us applies every lens to a live case from our own work.

01

Systems Thinking & Transition Design

Boundaries, feedback and leverage. Meadows, Ulrich and Escobar's pluriversal design.

02 FLAGSHIP

Philosophy of Technology & Agency

Do artefacts have politics? Winner and Heidegger, answered by Yuk Hui's cosmotechnics.

03

Science, Technology & Society

How technologies and social orders make each other, tested on your live case.

04

Power, Political Economy & Justice

Who owns the infrastructure and who carries the risk? Fanon, Mahdi Amel, Samir Amin.

05

Strategic Foresight

Signals, drivers and uncertainties, with Inayatullah's Causal Layered Analysis.

06 FLAGSHIP

Scenarios & Preferred Futures

Plausible futures, backcasting, and who gets to define a desirable one.

07

Product, Service & Portfolio Strategy

What to build, adapt, partner on, test, stop or scale, and why.

08

Participatory Design & Local Agency

From consultation to shared power. Freire, Sakakini and Fals Borda.

09

AI & Sociotechnical Governance

AI as data, labour and institutions. Including the AI we learn with.

10 CAPSTONE

Applied Strategy Lab

Every lens, one real question from your world, reviewed by the whole circle.

HOW IT WORKS

A week in the life.

Consume anywhere. Think deeply where you are comfortable. Write on the laptop. A light week of an hour counts, and a missed week creates no debt.

90 min

Learn. One strong reading or course unit.

60 min

Apply. Map it onto real work. Log a few signals.

30 min

Write. A short note in your own words.

Each other

The circle is the heart. We read each other's work and argue with it, kindly and seriously. Freire: we educate one another.

An AI tutor

A Socratic challenger, never the teacher. It must not invent sources, and we keep a log of what it flattens.

Open rubrics

Five dimensions, published before anything is judged, so good work is defined in advance, not by vibes.

TSF JOURNEY

Yes, it is a game. *A Freirean one.*

Our learning companion lives on your phone. It rewards acts of thinking, never hours of compliance.

QUESTS

The Invisible Border

Find one boundary in your own work that quietly excludes someone. Who drew it? Who would redraw it?

PRAXIS BADGES

Changed My Mind · Dialogue · Rooted · Free Learner · Mirror · Rest Well

Yes, there is a badge for resting without guilt.

PATHS

- Seeker
- Cartographer
- Interlocutor
- Weaver
- Gardener

Paths describe how you grow. They never rank you.

WHO WE READ WITH

A canon with *more than one centre.*

Every module includes at least one major thinker from beyond the Global North. Swapped in, never piled on, so the reading never grows.

Paulo Freire

Dialogue, praxis, critical consciousness. Also how this circle runs.

Frantz Fanon

Dependency, and what domination does to minds as well as markets.

Khalil Sakakini

Dignity and freedom in learning, from the Palestinian tradition.

Mahdi Amel

The colonial mode of production, thought from Lebanon.

Arturo Escobar · Yuk Hui · Samir Amin · Sohail Inayatullah · Orlando Fals Borda · Donella Meadows · Werner Ulrich · Sheila Jasanoff · Langdon Winner

WHAT COHORT ZERO MEANS

We are the experiment.

Cohort zero is the first circle, small on purpose. We test the method on ourselves, fix what breaks, and decide together what it becomes.

You bring

About three hours a week, most weeks.

A live case from your own work to think with.

Presence in circle conversations, [RHYTHM TO AGREE TOGETHER].

Honest disagreement, generously given.

You get

A clear weekly guide, from a full syllabus already designed.

The TSF Journey app, quests, badges and all.

Three pieces of work worth publishing, and a portfolio that shows how you think.

A circle that will still be arguing with you in a year.

Honest small print. TSF is not an accredited degree and never will pretend to be. Its hours are a fraction of a taught master's, so it claims master's standard for three flagship works only. The core materials are free or low cost: open university courses, freely published essays and a handful of e-books.

Questions friends ask

Is this a master's degree? +

What if I miss a week? +

Do I need a background in philosophy or tech? +

What does the AI actually do? +

Where and when do we meet? +

What happens after cohort zero? +

Grow with us.

If something here made you lean forward, that is the signal. Cohort zero is a handful of people. Message Walid on [YOUR CHANNEL] before [DEADLINE].

Message Walid

No forms. Just a conversation.